2035年情景：摘要

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情景分析法由Herman Kahn在蘭德公司（RAND）發展出來，並由Pierre Wack於1971年引入蜆殼；新加坡政府自1980年代末在國防部試驗以來一直採用此法。本書將其應用於一個在2026年擁有6.7萬億新加坡元管理資產、全球第三大外匯市場及超過2,000家單一家族辦公室的金融中心。第一個情景可能性最高：新加坡憑藉亞洲財富的增長鞏固其亞洲樞紐地位，前提是它深化資本市場、保持客戶基礎多元，並妥善處理成功帶來的社會代價。第二個情景描述一個因美中競爭而分裂的世界。在這個世界裏，新加坡或成為備受重視的中立之地，或被夾在兩個陣營之間，關鍵在於其法院的公信力、制裁合規及戰略平衡。第三個情景設想代幣化及人工智能重塑中介業務。新加坡可能藉著Guardian項目及其有關數碼資產和人工智能的指引，成為具參考價值的司法管轄區；但這也可能削弱其財富管理業賴以立足的地理優勢。第四個情景是一場規模大於一馬發展公司（1MDB）或2023年案件的誠信危機，也是新加坡最能直接左右的情景。它印證了全書的結論：這個金融中心之所以興旺，是因為它向世界出售一種切合時代的信任。

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